

## PROGRAMME

### OF THE FOURTH TASHKENT INTERNATIONAL INVESTMENT FORUM

June 10-12, 2025 | Tashkent, Uzbekistan

<b>FIRST DAY   June 10, 2025</b>		
<b>Registration, welcome coffee, exhibition</b>		
<b>Grand opening</b> <b>14:00 – 16:00</b>		<b>OPENING CEREMONY OF THE FORUM AND EXHIBITION</b> <b>Presidential speech and panel discussion</b> <i>(by invitation)</i> <i>The President of the Republic of Uzbekistan will deliver a speech, and other high-level speakers will also be given the floor.</i>
<b>16:00 – 18:00</b>		<b>Exhibition Visit</b>
<i><b>Reception from TIIF Partners (18.30-20.00, side event, by invitation)</b></i>		

## SECOND DAY | June 11, 2025

*\*Exhibition works all day long*

### Panel sessions

**10:00 – 11:00**

*(simultaneously)*

*Panel session:*

#### **Small and Medium-sized Enterprises (SMEs): The Foundation of Economic Growth**

*SMEs contribute 53,8% of Uzbekistan's GDP. Entrepreneurship is deeply ingrained in the culture. What is the hidden potential of this sector, what strategies are driving SME development, and why does it hold great appeal for foreign investors?*

*Panel session:*

#### **International dispute resolution in Uzbekistan: The Tashkent International Commercial Court**

*The Tashkent International Commercial Court (TICC) is being established to provide international investors access to an international court process that is based on common law principles and practices. This session will explain the structure of the TICC and how, together with the Tashkent International Arbitration Center, the TICC will support the creation of an international dispute resolution hub for investor disputes in the Region.*

### Panel session and Investor Session

**11:00 – 12:00**

*(simultaneously)*

*Panel session:*

#### **Global Brands as Catalysts: Enhancing National Investment Appeal through Luxury and Innovation**

*The panel session will delve into the strategic influence of global luxury and heritage brands in shaping a country's investment narrative. It will highlight how their international presence can elevate a nation's image, attract foreign direct investment and tourism, and foster sustainable, innovation-driven growth in emerging markets.*

*Investor session*

#### **Story of Advancing E-banking into Uzbekistan's Retail Market**

*Banking sector reforms coupled with the Government's vision to modernize the sector attracted several international financial institutions to invest in Uzbekistan. This process not only changed national landscape, but also triggered a wide array of reforms across sectors. How international investor managed the journey and what remains to be accomplished – a story from sector leader.*

	<p><i>Panel session:</i></p> <p><b>Ceasing Water Resources: Solutions, Strategies, and state Priorities</b></p> <p><i>The shrinking water resources pose a critical challenge for the region, with severe consequences. What is the state's strategy to address this issue, and how can international businesses and development institutions contribute to Uzbekistan's efforts to solve this issue?</i></p>
<p><b>Investor and Pitch session</b></p> <p><b>12:00 – 13:00</b> (simultaneously)</p>	<p><i>Panel session:</i></p> <p><b>Platform Employment – Effective Staffing as a Key Success Factor for Investors</b></p> <p><i>The gig economy and platform-based employment are reshaping the modern labor market, offering flexibility and efficiency for businesses and workers alike. As digital platforms continue to evolve, what opportunities arise for investors in this sector? How can effective workforce management enhance business productivity and drive investment success? This session will explore market trends, regulatory aspects, and best practices in platform employment, highlighting its role in creating a dynamic and investor-friendly ecosystem</i></p>
	<p><i>Pitch session:</i></p> <p><b>Uzbekistan's Cotton Production and Building Resilience amidst Local and Global Climate Challenges</b></p> <p><i>Leading Uzbek companies will showcase innovative projects aimed at enhancing the sustainability and climate resilience of the country's cotton industry in the face of evolving environmental challenges, while also highlighting scalable solutions, fostering international collaboration, and exploring investment opportunities in one of Uzbekistan's most strategic agricultural sectors.</i></p>
	<p><i>Investor session:</i></p> <p><b>Investor journey of a market disruptor shaping online banking in Uzbekistan</b></p> <p><i>This session will spotlight the growth story of a pioneering fintech transforming Uzbekistan's digital banking landscape. From early-stage investment to market disruption, panelists will explore the key milestones, regulatory enablers, and investor perspectives that have fueled the company's rapid ascent — offering insights into the evolving fintech ecosystem and investment potential in the region.</i></p>
<b>13:00 – 14:00</b>	<b>Lunch</b>

<p><b>Panel sessions</b> <b>14:00 – 15:00</b> <i>(simultaneously)</i></p>	<p><i>Panel Session:</i></p> <p><b>Global trade fragmentation and neo-protectionism: lessons from the past, current challenges and implications for Central Asia’s regional and global value chain integration efforts</b></p> <p><i>As global trade grows more fragmented, Central Asian countries are seeking new ways to adapt. This session will explore regional strategies for advancing trade facilitation, attracting investment, and boosting institutional capacity to strengthen integration into global value chains.</i></p> <hr/> <p><i>Panel session:</i></p> <p><b>Transportation Infrastructure: Today's Silk Road Pathways</b></p> <p><i>The country's transportation infrastructure (auto, rail, and air) is actively advancing, though requiring investment and new development strategies. What opportunities are emerging for foreign investors for the development of the railway sector, road infrastructure, and aviation sector? How are these sectors evolving, what are the conditions and market dynamics that can attract investment?</i></p>
<p><b>Panel sessions</b> <b>15:00 – 16:00</b> <i>(simultaneously)</i></p>	<p><i>Panel session:</i></p> <p><b>"Green" Development Model of New Uzbekistan: The Role of Renewable Energy in Addressing Environmental Challenges</b></p> <p><i>New Uzbekistan aims to achieve environmental sustainability and economic growth through a resource-efficient, "green" development model. The country is open to foreign investment and partnerships to bring in innovative solutions. Over the past five years, Uzbekistan has attracted nearly \$20 billion in foreign investment in the energy sector, commissioning modern energy facilities with a total capacity of 9.6 GW, including solar and wind power plants and energy storage systems. This marks the beginning of Uzbekistan's journey toward a sustainable future. How can renewable energy contribute to addressing global and regional environmental challenges?</i></p> <hr/> <p><i>Panel session:</i></p> <p><b>Industry: Unlocking New Potential</b></p> <p><i>Automotive manufacturing, electrical and industrial engineering are emerging industries for Uzbekistan. As a regional leader in automotive production, the country is determined to develop new high-tech sectors</i></p> <hr/> <p><i>Panel session:</i></p>

	<p><b>Uzbekistan as a Strategic Hub for Critical Raw Materials: Investment Opportunities Across the Value Chain</b></p> <p><i>Discover how Uzbekistan's rich endowment of critical raw materials—and recent regulatory reforms—position the country as a pivotal link in global supply chains. Panelists will examine investment prospects across exploration, processing, and downstream manufacturing, highlighting partnerships, infrastructure development, and value-added opportunities that promise high returns and regional economic growth.</i></p>
	<p><i>Panel session:</i></p> <p><b>Privatization: Plans, Approaches, and Achievements</b></p> <p><i>Since 2017, Uzbekistan has implemented a privatization program aimed at attracting investment, strong progress has been made. What is the country's future strategy for privatization, and what are the government's priorities?</i></p>
<p><b>Panel sessions</b> <b>16:00 – 17:00</b> <i>(simultaneously)</i></p>	<p><i>Panel session:</i></p> <p><b>A roadmap for sustainable investment policy reforms in Uzbekistan (OECD-led session)</b></p> <p><i>During this panel session, the OECD will present the key findings and recommendations of the RSIPR. Stakeholders involved in the review will share their thoughts on latest reform progress and views on the findings</i></p>
	<p><i>Panel session:</i></p> <p><b>EU-Central Asia: Turning the €12 billion Commitment into Action - The Road from Samarkand</b></p> <p><i>The European Union has committed €12 billion to strengthen its partnership with Central Asia. This panel will explore how these long-term investments are being translated into concrete action across strategic sectors. Senior leaders from European institutions and companies will discuss the priorities, challenges, and opportunities shaping the next phase of EU–Central Asia cooperation, looking beyond 2025 towards a new era of sustainable growth and partnership.</i></p>
	<p><i>Panel session:</i></p> <p><b>Chemical Industry: Ambitions and Growth of the Chemical Cluster</b></p> <p><i>Uzbekistan's chemical industry has long held significant potential. In recent years, it has entered a new phase of development, marking the</i></p>

	<p><i>beginning of a transformational journey. The country is open to investors from the global chemical sector and innovative technologies.</i></p>
	<p><i>Panel session:</i></p> <p><b>Karakalpakstan's Economic Development Strategy: Present Realities, Growth Dimensions, and Future Opportunities</b></p> <p><i>The session will explore the current socio-economic landscape of the region, identify key growth drivers, and outline strategic priorities aimed at unlocking Karakalpakstan's economic potential.</i></p>
<p><b><i>Reception from TIIF Partners (18.30-20.00, side event, by invitation)</i></b></p>	

**THIRD DAY | June 12, 2025.**

*\*Exhibition works all day long*

**Panel sessions**

**10:00 – 11:00**

*(simultaneously)*

*Panel session:*

**Fintech and E-commerce: Creating a New Economy**

*Fintech is already reshaping daily life and creating new business opportunities for millions. How are fintech companies transforming Uzbekistan's business environment, and what new opportunities are they offering investors?*

*Panel session:*

**Tashkent International Financial Centre: What Key Investor Needs Can Be Addressed Through This Project?**

*Uzbekistan has significant potential to expand foreign investment by attracting new investors and diversifying investment types. Recent reforms have improved the country's investment policy, with a key step being the establishment of the Tashkent International Financial Centre (TIFC). TIFC aims to create a comprehensive ecosystem for investors while strengthening Uzbekistan's institutional environment for sustainable, long-term investment.*

*Panel session:*

**From Ownership to Opportunity: Unlocking Potential Through the National Investment Fund of Uzbekistan**

*Uzbekistan is accelerating its economic modernization through the transformation of major State-Owned Enterprises (SOEs), aiming to boost efficiency, transparency, and market performance. A key driver of this agenda is the newly established National Investment Fund of Uzbekistan (UzNIF), designed to centralize the management of state assets and unlock their long-term value.*

<p><b>Panel sessions</b> <b>11:00 – 12:00</b> (simultaneously)</p>	<p><i>Panel session:</i></p> <p><b>Next-generation Pharmaceuticals: Investing in Future Technologies</b></p> <p><i>Uzbekistan has adopted a strategy for the development of its pharmaceutical sector, with a firm commitment from the government to establish a globally competitive pharmaceutical industry.</i></p>
	<p><i>Panel session:</i></p> <p><b>Digitalization of Public Services: Enhancing Governance Efficiency</b></p> <p><i>Uzbekistan has made significant progress in digitalizing public services. This session will focus on the next steps for integrating digital tools into public administration. It will also explore global trends in digital government innovation, best practices, and investment opportunities in Uzbekistan.</i></p>
	<p><i>Panel session:</i></p> <p><b>Urban Development and Construction: Modernizing Infrastructure for Sustainable and Comfortable Growth</b></p> <p><i>With rapid population growth, a significant portion of which consists of young and educated individuals, there is a strong focus on creating modern and comfortable urban environments. Accelerating urbanization and infrastructure development present vast opportunities for introducing innovative construction technologies and enhancing quality standards. In this context, international cooperation plays a pivotal role in advancing sustainable solutions that support long-term socio-economic development and modernization.</i></p>
<p><b>Panel sessions</b> <b>12:00 – 13:00</b> (simultaneously)</p>	<p><i>Panel session:</i></p> <p><b>Creating a Favorable Investment Environment in Uzbekistan through PPP</b></p> <p><i>The Public-Private Partnership (PPP) model plays a vital role in enhancing the investment climate in Uzbekistan. By fostering collaboration between the government and private investors, the country aims to drive infrastructure development, improve public services, and attract foreign investments. Through PPPs, Uzbekistan can address critical projects across various sectors, ensuring mutual benefits and long-term economic growth. Strengthening legal frameworks, offering incentives, and ensuring transparency will further establish Uzbekistan as an attractive destination for investment.</i></p>



	<p><i>Panel session:</i></p> <p><b>Enhancing Corporate Governance as a Key Condition for Attracting Foreign Investors</b></p> <p><i>Transparency, predictability, and efficient governance are essential for the success of privatization programs, attracting foreign direct investment, and securing equity and debt financing. Uzbek companies have made significant progress in improving corporate governance. What further steps are needed to achieve world-class best practice results?</i></p>
	<p><i>Panel session:</i></p> <p><b>Sustainable Mining: New Opportunities for Investors</b></p> <p><i>Uzbekistan is rich in natural resources, including those that are critical in advancing modern high-tech industries. How is the country balancing resource extraction with sustainable development? What does it offer to foreign investors, and what approaches does Uzbekistan expect from investors?</i></p>
<b>13:00 – 14:00</b>	<b>Lunch</b>
<p><b>Panel session and Round table</b> <b>14:00 – 15:00</b> <i>(simultaneously)</i></p>	<p><i>Panel session:</i></p> <p><b>IT Sector and AI: Empowering Youth to Drive Innovation and Develop World-Class Solutions</b></p> <p><i>The IT sector presents transformative opportunities for harnessing the potential of youth, fostering innovation, and creating high-quality products that meet global standards. By integrating artificial intelligence with emerging technologies, Uzbekistan can position itself as a leader in digital innovation, attracting international partnerships and investment. This approach will not only advance technological progress but also equip the youth workforce with the skills necessary to thrive in the evolving digital economy. How IT is helping to transform national economy and what challenges/opportunities presents wide-spread adoption of AI solutions?</i></p>
	<p><i>Round table</i></p> <p><b>Uzbekistan and Germany Investors and Business Council</b></p> <p><i>This event will provide an in-depth discussion on the expanding economic ties between Uzbekistan and Germany, facilitated by the Investors and Business Council. Key stakeholders will share insights on successful collaborations, emerging investment opportunities, and the strategic initiatives enhancing bilateral trade and development, while exploring future avenues for deeper economic cooperation.</i></p>
	<p><i>Panel Session:</i></p>

	<p><b>Textile Production and Investment in the Clothing Industry and Supply Chain</b></p> <p><i>Textile production has century-long traditions in Uzbekistan and is currently experiencing a renaissance, driven in part by foreign investments. How will the sector build on its powerful heritage to ensure it meets its significant opportunity?</i></p>
<p><b>Round table, Panel session, and Investor session</b> <b>15:00 – 16:00</b> <i>(simultaneously)</i></p>	<p><i>Round table</i></p> <p><b>Investments in the Digital Economy and Digitalization of Investment Promotion Services in the Turkic World</b></p> <p><i>Meeting of the Heads of Investment Promotion Agencies of the Turkic World for Networking and Collaboration</i></p>
	<p><i>Panel session:</i></p> <p><b>Investor Protection: The New Investment Law, International Arbitration, and Domestic Court System</b></p> <p><i>Uzbekistan has adopted a new investment law and is working to improve mechanisms for protecting investor rights, both through international arbitration and the country's judicial system. What is the government's strategy for implementing an effective system to safeguard investors' interests?</i></p>
	<p><i>Investor session:</i></p> <p><b>Modern Retail vs. Traditional Bazaars</b></p> <p><i>The Eastern bazaar is a tradition, a habit, and a cultural symbol. How will modern retail evolve? Will bazaars become just a part of the past, or will the formats complement each other? What is the opportunity for modern retail, and what are the dynamics driving it?</i></p>
<p><b>Closing ceremony</b> <b>16:00 – 17:00</b></p>	<p><b>Foreign Investors Award and Signing Ceremonies</b></p> <p><i>Distinguished Investors from across the globe will be awarded for their significant role in Uzbekistan's development journey across various nominations</i></p>